

2005-2007 IT PLAN Summary - Agency Budget Request

00485 WORKFORCE SAFETY AND INSURANCE

2005B0100485

AGENCY IT OVERVIEW

Agency IT Overview

Information Services supports 250 personal computers and users and 20 printers. Our client-server operating environment includes three RS/6000 IBM servers and five Compaq servers connected through an Ethernet network. The imaging system contains over 7 million documents that are readily available to multiple users simultaneously. The recent implementation of Cardiff OCR software and auto-adjudication have increased the efficiency of bill processing and claim acceptance. The department strives to have the systems available to users 99.5 % of time. In both FY03 and FY04 systems were available 99.99% of the time, which exceeds the target rate.

AGENCY TECHNOLOGY GOALS AND OBJECTIVES

Goals and Objectives

Information Technology at Workforce Safety & Insurance is largely focused on three main priorities.

1. Enhance the stability and functionality of current systems.
2. Increase efficiencies throughout the organization and for external customers.
3. Improve customer service and streamline interfaces for external customers.

Goal:

Improve efficiency of premium bill processing and premium collection.

Objective:

Interact and respond efficiently to the needs of our policyholders.

Status: Ongoing

Objective:

Create fair and equitable policies for premium billing, rewarding employers for exceptional safety records.

Status: Ongoing

Objective:

Create enhanced web based applications for convenient self-service processing for employers.

Status: Ongoing

Goal:

Improve services to injured workers through effective communication, safety and loss prevention programs, effective return to work programs, and prompt, timely delivery of benefit services.

Objective:

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Improve timeliness of claims decision making.

Status: Ongoing

Objective:

Provide fast, easy and confidential methods for injured workers to send and receive benefit information.

Status: Ongoing

Objective:

Assist injured workers in achieving a quick and safe return to work.

Status: Ongoing

Objective:

Improve the quality of care by promoting timely access to health care and to prevent unnecessary services or treatments.

Status: Ongoing

Objective:

Develop partnerships with providers in order to provide high quality medical care to injured workers with safe and timely return to work while reimbursing for provider services in a timely and fair manner.

Status: Ongoing

Goal:

Implement industry standard payment practices used by other workers' compensations and health care providers.

Objective:

Work with providers to simplify the process of submitting bills through the use of EDI and other electronic methods.

Status: Ongoing

Objective:

Develop or utilize leading edge technologies to accurately monitor and evaluate medical expenses and ensure safe appropriate treatment guidelines.

Status: Ongoing

Goal:

Update and maintain the technology infrastructure to provide optimal throughput, availability, and performance of automated applications and tools.

Objective:

Maintain hardware infrastructure to provide excellent system availability.

Status: Ongoing

Objective:

Develop Hot site for disaster recovery purposes to ensure uninterrupted service to our customers.

Status: Ongoing

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Objective:

Maintain business applications to provide reliable and consistent error free resources.

Status: Ongoing

Objective:

Ensure proper safeguarding of WSI data through the use of high quality backup and recovery equipment and procedures.

Status: Ongoing

Objective:

Maintain exceptional response times for efficient use of our customers' time.

Status: Ongoing

Objective:

Adhere to statewide standards.

Status: Ongoing

AGENCY IT PLAN CONTACT DATA

Pat Kelly

VP, Information Technology

Workforce Safety & Insurance

701-328-5945

pkelly@state.nd.us

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Date: 11/29/2004

2005B0100485

Time: 3:56:02PM

		Current Appropriation	Budget Request	Optional Adjustments	Request Plus Optionals	Subsequent Biennium
10 SALARIES AND WAGES						
SALARIES, WAGES & BENEFITS		\$0	\$0	\$0	\$0	\$0
Total		\$0	\$0	\$0	\$0	\$0
70 WORKERS COMP OPERATIONS						
SALARIES, WAGES & BENEFITS		\$2,689,757	\$2,804,228	\$0	\$2,804,228	\$2,795,189
IT3002	IT-DATA PROCESSING	\$510,000	\$568,000	\$0	\$568,000	\$568,000
IT3003	IT TELEPHONE	\$417,636	\$370,924	\$0	\$370,924	\$370,924
IT3005	IT SOFTWARE/SUPPLIES	\$1,105,314	\$831,064	\$0	\$831,064	\$831,064
IT3008	IT CONTRACTUAL SVCS & REPAIRS	\$438,000	\$265,000	\$0	\$265,000	\$240,000
IT3038	IT EQUIPMENT UNDER \$5000	\$250,940	\$260,000	\$0	\$260,000	\$260,000
TI5016	IT EQUIPMENT \$5000 & OVER	\$92,700	\$26,000	\$0	\$26,000	\$50,000
Total		\$5,504,347	\$5,125,216	\$0	\$5,125,216	\$5,115,177
Funding Source						
WORKMENS COMPENSATION FUND 485F			\$5,125,216	\$0	\$5,125,216	\$5,115,177
			\$5,125,216	\$0	\$5,125,216	\$5,115,177

IT Capture Project Details - Agency Budget Request

Date: 11/30/2004

Time 7:40:42AM

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Project: Legal application consolidation

Priority - 5

Major Enhancement / Upgrade

Age of Current Application - 5

Project Description

Enhance the CMS application to include legal data collection and tracking information regarding all facets of legal activity, litigation/resolution on a claim for WSI internal and outside counsel and injured workers counsel.

Description of Business Need or Problem Driving the Project

The intent of this activity is to provide better litigation management and oversight of legal costs associated with WSI's outside counsel and injured workers' counsel. This system will also identify legal costs by type of dispute thereby allowing WSI to focus on reducing litigious issues. Data provided by the system will be used to improve services to injured workers through timely dispute resolution processes and reporting.

Description of how Project is Consistent with the Organization's Mission

Inherent in this organizations mission is to provide information of high integrity. When data is compiled from multiple sources, this leads to inconsistencies and/or duplication. Bringing all of the relevant data together into one source and providing one application for an interface will reduce the likelihood of errors and increase efficiencies.

Description of the Anticipated Benefits

Bringing all of the relevant data together into one source and providing one application for an interface will reduce the likelihood of errors and increase efficiencies. Doing so will increase internal efficiencies as well as provide more accurate data to external customers.

Description of the Impact of NOT Implementing the Project

When data is compiled from multiple sources, this leads to inconsistencies and/or duplication. The danger is that we could make decisions based on incomplete or erroneous data.

Identify any Risks Associated with the Project

No risks outside of normal application development cost overruns. Through proper project management and development, these risks can be mitigated.

Description of Additional Cost, if Any, for the Project

na

Additional Costs for the project that are not included in IT Object Codes

Additional Costs -

Optional Project Costs

Total Project Cost -**Total Project Cost + Optionals****Description of Non-Appropriated Funds -**

na

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Project: Legal application consolidation

	<u>CURRENT</u> <u>APPROPRIATIONS</u>	<u>BUDGET</u> <u>REQUEST</u>	<u>OPTIONAL</u> <u>ADJUSTMENT</u>	<u>REQUEST PLUS</u> <u>OPTIONALS</u>	<u>SUBSEQUENT</u> <u>BIENNIUM</u>
Total					
213 WORKMENS COMPENSATION		\$0	\$0	\$0	\$0
Total Funding:		\$0	\$0	\$0	\$0

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Project: Centralized EDI process for medical billing

Priority - 4

New Initiative

Project Description

Create a centralized application for medical providers to submit bills electronically.

Description of Business Need or Problem Driving the Project

Medical providers do not have a consistent/cost effective method to submit medical bills electronically. Purchased EDI solutions are cost prohibitive.

Description of how Project is Consistent with the Organization's Mission

Will facilitate efficient billing for medical providers and help speed the process for payment.

Description of the Anticipated Benefits

Submitting bills electronically will be more efficient and reduce errors associated with manual entry. Workers compensation bills are the only bills that medical providers are required to submit supporting documentation with, therefore it is an additional effort to do business with WSI. To provide a easy method of submitting bills and documentation will improve provider relations and create a more efficient process.

Description of the Impact of NOT Implementing the Project

Manual entry of bills is time consuming and expensive.

Identify any Risks Associated with the Project

This will be a new web based application that has a slight degree of integration with the medical providers system. The highest risk factor will be the variety of systems in use and potential for complexity. Risks will be mitigated through up-front research with medical providers to better understand what type of systems they have and how to best integrate the data.

Description of Additional Cost, if Any, for the Project

na

Additional Costs for the project that are not included in IT Object Codes

Additional Costs -

Optional Project Costs

Total Project Cost -

Total Project Cost + Optionals

Description of Non-Appropriated Funds -

na

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Project: Centralized EDI process for medical billing

	<u>CURRENT</u> <u>APPROPRIATIONS</u>	<u>BUDGET</u> <u>REQUEST</u>	<u>OPTIONAL</u> <u>ADJUSTMENT</u>	<u>REQUEST PLUS</u> <u>OPTIONALS</u>	<u>SUBSEQUENT</u> <u>BIENNIUM</u>
IT3008 IT CONTRACTUAL SVCS & REPAIRS	\$0	\$75,000	\$0	\$75,000	\$25,000
Total	\$0	\$75,000	\$0	\$75,000	\$25,000
213 WORKMENS COMPENSATION		\$75,000	\$0	\$75,000	\$25,000
Total Funding:		\$75,000	\$0	\$75,000	\$25,000

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Project: Enhanced Web based applications

Priority - 1 Ongoing Initiative

Project Description

Develop Web based applications for external customers.

Description of Business Need or Problem Driving the Project

Provide comprehensive self-serve applications to facilitate more streamlined interaction for external customers. Working with Workforce Safety & Insurance can be fairly complex with mandatory reporting. This will simplify and provide convenience for our customers.

Description of how Project is Consistent with the Organization's Mission

Part of our organizational vision is to offer superior service. One of the ways to do that is to simplify the interaction between us and our customer. Leading to better customer satisfaction and a more informed customer base that will have access to better information when making decisions.

Description of the Anticipated Benefits

WSI and its customer base will jointly benefit from this initiative. For WSI, it will help create internal efficiencies as we move some of the reporting abilities to our external customer. Our customers will benefit through convenience and better information.

Description of the Impact of NOT Implementing the Project

We will continue to operate under a resource intensive environment where there is a recognized lack of efficiencies. Our customer will suffer due to inadequate access to timely information for making decisions.

Identify any Risks Associated with the Project

Creating new applications carries with it a risk. Especially when the development is in a relatively new technology. WSI will mitigate this risk through proper project management and by creating applications in a iterative environment where development is done in smaller components to reduce risk.

Description of Additional Cost, if Any, for the Project

na

Additional Costs for the project that are not included in IT Object Codes

Additional Costs -

Optional Project Costs

Total Project Cost -**Total Project Cost + Optionals****Description of Non-Appropriated Funds -**

na

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Project: Enhanced Web based applications

	<u>CURRENT</u> <u>APPROPRIATIONS</u>	<u>BUDGET</u> <u>REQUEST</u>	<u>OPTIONAL</u> <u>ADJUSTMENT</u>	<u>REQUEST PLUS</u> <u>OPTIONALS</u>	<u>SUBSEQUENT</u> <u>BIENNIUM</u>
IT3005 IT SOFTWARE/SUPPLIES	\$50,000	\$50,000	\$0	\$50,000	\$50,000
IT3008 IT CONTRACTUAL SVCS & REPAIRS	\$0	\$400,000	\$0	\$400,000	\$200,000
Total	\$50,000	\$450,000	\$0	\$450,000	\$250,000
213 WORKMENS COMPENSATION		\$450,000	\$0	\$450,000	\$250,000
Total Funding:		\$450,000	\$0	\$450,000	\$250,000

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Project: Data warehouse

Priority - 2

New Initiative

Project Description

Data warehouse for consolidation of reporting purposes as well as for use by internal and web based applications.

Description of Business Need or Problem Driving the Project

Multiple data sources causes inconsistencies in reporting. This leads to confusion and mistrust of the information by management, staff and customers.

Description of how Project is Consistent with the Organization's Mission

Providing consistent, timely and accurate information is invaluable in decision making for WSI and its customers.

Description of the Anticipated Benefits

The benefit is that WSI and its customers will have more accurate and timely information in order to make decisions.

Description of the Impact of NOT Implementing the Project

Decisions will be made based on incomplete or out of date information. Leading to suboptimal decisions and business practices. In the case of WSI, it is particularly important that accurate information be used when dealing with injured workers medical treatment and/or compensation payments.

Identify any Risks Associated with the Project

Data warehouses have a high rate of failure. Much of this is caused by not dedicating the proper level or type of resources to the project. For an organization that does not have experience with a data warehouse project, it is particularly important to hire someone to coordinate and lead the project who has the proper experience.

Description of Additional Cost, if Any, for the Project

na

Additional Costs for the project that are not included in IT Object Codes

Additional Costs -

Optional Project Costs

Total Project Cost -

Total Project Cost + Optionals

Description of Non-Appropriated Funds -

na

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Project: Data warehouse

	<u>CURRENT</u> <u>APPROPRIATIONS</u>	<u>BUDGET</u> <u>REQUEST</u>	<u>OPTIONAL</u> <u>ADJUSTMENT</u>	<u>REQUEST PLUS</u> <u>OPTIONALS</u>	<u>SUBSEQUENT</u> <u>BIENNIUM</u>
IT3008 IT CONTRACTUAL SVCS & REPAIRS	\$0	\$25,000	\$0	\$25,000	\$75,000
Total	\$0	\$25,000	\$0	\$25,000	\$75,000
213 WORKMENS COMPENSATION		\$25,000	\$0	\$25,000	\$75,000
Total Funding:		\$25,000	\$0	\$25,000	\$75,000

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Project: Disaster recovery hot site

Priority - 3

New Initiative

Project Description

Establish a disaster recovery hot site.

Description of Business Need or Problem Driving the Project

WSI is dependant on its data for business continuity. In case of disaster, in order to meet the needs of our customers, we need guaranteed access to off-site data within 24 hours.

Description of how Project is Consistent with the Organization's Mission

In order to provide our customers with exceptional service, we must ensure access to those services even in case of disaster.

Description of the Anticipated Benefits

In case of disaster, this hot site will allow us to continue service to our customers.

Description of the Impact of NOT Implementing the Project

If there were a disaster and we do not have a hot site, it could mean a significant delay in services to our customers. Many people rely on WSI to pay medical bills and indemnity payments. They should not be forced to suffer because of lack of preparedness on the part of WSI.

Identify any Risks Associated with the Project

No apprciable risks have been identified.

Description of Additional Cost, if Any, for the Project

na

Additional Costs for the project that are not included in IT Object Codes

Additional Costs -

Optional Project Costs

Total Project Cost -

Total Project Cost + Optionals

Description of Non-Appropriated Funds -

na

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Project: Disaster recovery hot site

	<u>CURRENT</u> <u>APPROPRIATIONS</u>	<u>BUDGET</u> <u>REQUEST</u>	<u>OPTIONAL</u> <u>ADJUSTMENT</u>	<u>REQUEST PLUS</u> <u>OPTIONALS</u>	<u>SUBSEQUENT</u> <u>BIENNIUM</u>
IT3008 IT CONTRACTUAL SVCS & REPAIRS	\$0	\$120,000	\$0	\$120,000	\$120,000
Total	\$0	\$120,000	\$0	\$120,000	\$120,000
213 WORKMENS COMPENSATION		\$120,000	\$0	\$120,000	\$120,000
Total Funding:		\$120,000	\$0	\$120,000	\$120,000